Systemsoft



Systemsoft Corporation

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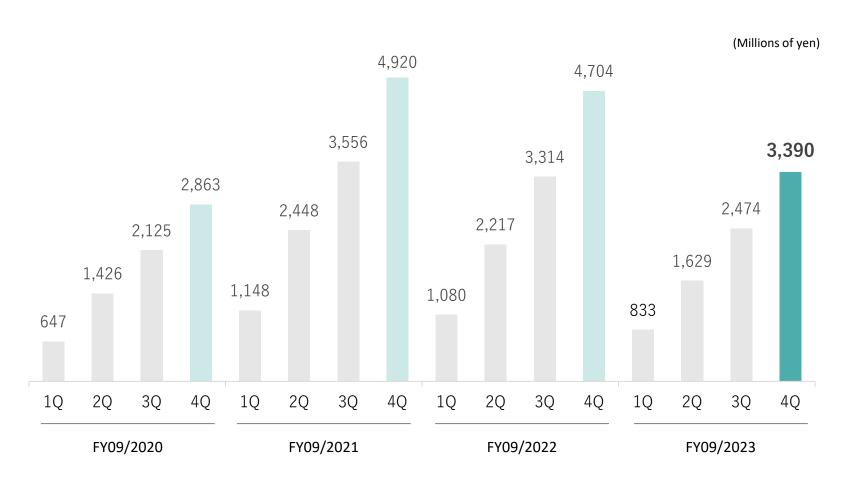
FY09/2023 Full Year
Financial Results Summary

Sales and profits decreased due to change in contract format and review of timing of fee-based SaaS business

	FY09/2022		FY09/2023		YoY change
(Millions of yen)	Amount	%	Amount	%	
Net sales	4,704	100%	3,390	100%	72.1%
Gross profit	1,336	28.4%	984	29.0%	73.7%
SG&A expenses	953	20.3%	829	24.5%	87.0%
Operating income	382	8.1%	155	4.6%	40.5%
Net income attributable to shareholders of the parent company	201	4.3%	93	2.8%	46.6%

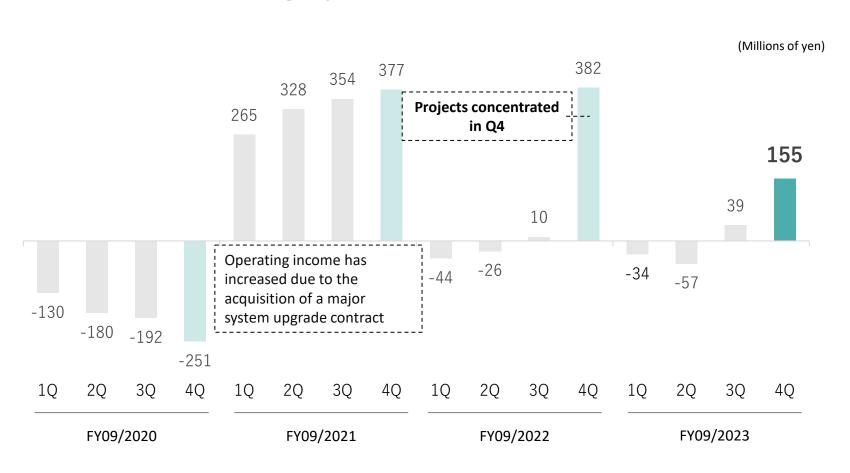
Net sales quarterly changes (Cumulative period)

Sales declined for full year due to changes in contract for some projects in system development.



Operating Income Quarterly Changes (Cumulative Period)

First half's decline from previous year offset by stronger performance in second half



Balance Sheet

(Millions of yen)	Q4 FY09/2022	Q4 FY09/2023	Increase/ Decrease
Current assets	3,994	3,610	-384
Fixed assets	3,230	3,131	-98
Current liabilities	775	599	-176
Fixed liabilities	583	360	-222
Net assets	5,865	5,782	-83
Capital stock	1,706	1,706	0
Capital surplus and others	4,226	4,150	-76
Total assets	7,224	6,742	-482

FY09/2023 Full Year Financial Results by Segment

About the Segment

Two pillars of business: technology business and open innovation business

Technology

Engaging in the SS Cloud Series to provide real estate operators, major corporations, and public sector with robust system development solutions



Open innovation

Focusing on creating ecosystems through corporate collaboration, revitalizing local regions and knowledge sharing





SaaS/RPA SS Payments



System development and solutions

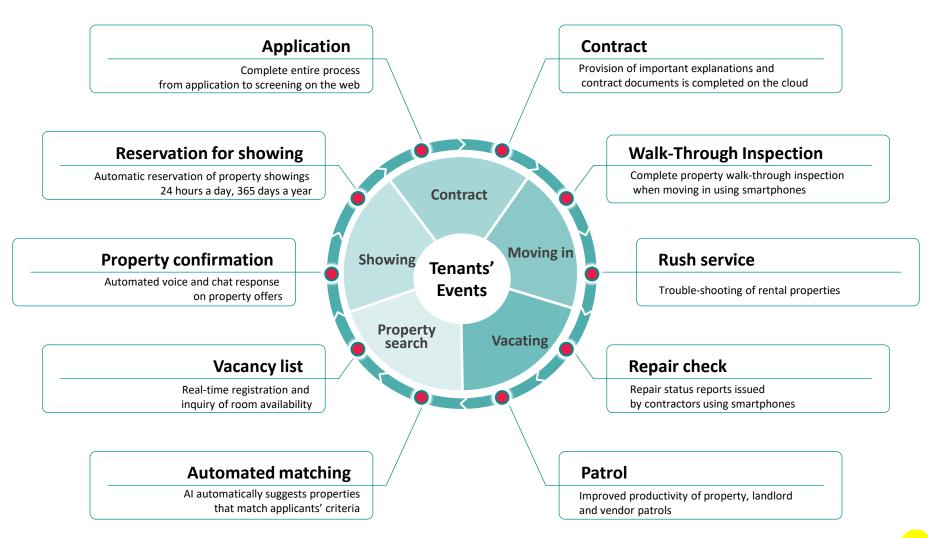


fabbit (DX linkage)

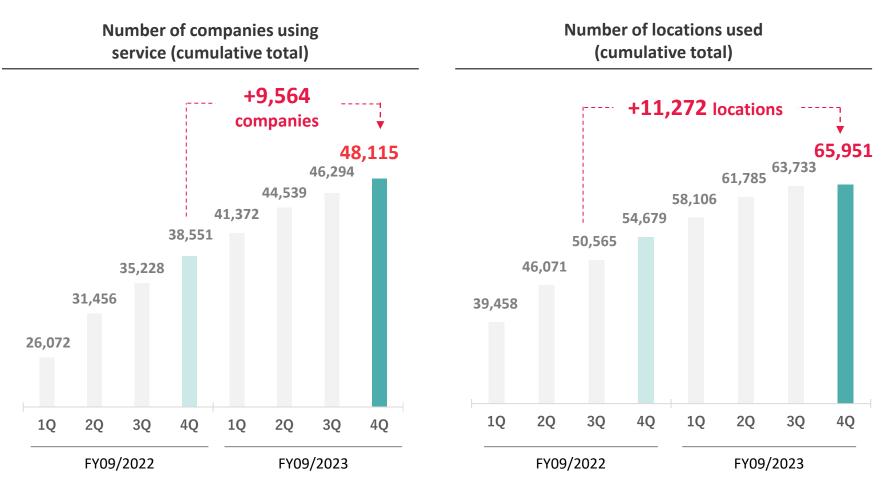


Consulting

Promoting "ReTech" (Real Estate x Technology)



Achieved one of largest* installations in Japan through aggressive marketing



The "Cumulative total number of locations used" is simply the sum of the number of locations used by agent and management company for each cloud. (For management companies, head offices, branches, sales offices, and stores are counted among those that applied.)

The "Cumulative total number of companies using the system" is simply the total number of companies using the service of the agent and management company for each cloud.

^{*}Based on our own research.

In cooperation with SS Cloud Series **Developing services to further improve operational efficiency**







Credit card

payment services

No installation fee, no monthly fee, no need to open an account Significant reduction in remittance transfer fee

No need to confirm errors in signing or stamping Dramatically reduced account transfer fees Real estate leasing related transaction including security deposit, key money Settlement services for utilizing credit card to pay the lump-sum deposit.

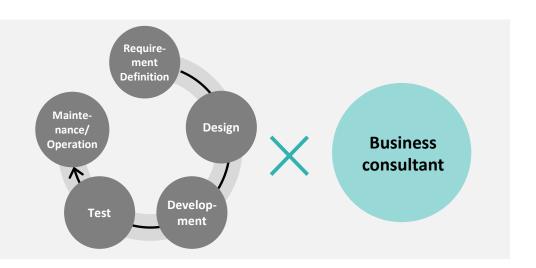
^{*}This product is a service to introduce customers to the management company.

About system development and business

We provide a full range of services from development to maintenance and operation Offered to meet the needs of users in a wide range of industries

One-stop service x consulting

By leveraging strengths of consulting derived from years of experience, know-how, and knowledge in the general system development process, it is possible to achieve development with higher customer satisfaction.



Case studies



Banks

RMS

Digitize large number of regulations and manuals used within the bank. Contribute to improve operational efficiency and cost reduction.



Property insurance

FRE

Core business system centered on host system. Building advanced systems that require stability and accuracy.



Retail & Sales

EC Site Building System

Package allows for project and product additions, inventory management and even effectiveness measurement through access analysis.



Manufacturer

Business Support Systems

A system that can be used to manage sales activities and results and to develop more effective sales and management strategies.



Educational institutions

Academic Support Systems

A portal system that allows students to access the school's homepage, as well as notifications of credit acquisition status and information on school closures and make-up classes.

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FY09/2024 **Earnings Forecast**

Reduction in scale of development due to changes in form of contracts for part of system development business Careful consideration of timing and scope of fee-based SaaS business

(Millions of yen)	FY09/2023 Actual	FY09/2024 Forecast
Net sales	3,390	3,000
Operating income	155	130
Ordinary income	135	110
Net income Attributable to Shareholders of the parent company	93	65

FY09/2024 Key measures

Reinforcement of business structure

For fiscal year ending September 2024, we will proceed with internal consolidation and strengthening as a period of reinforcement aimed at medium to long-term growth.

System development

- Expanding projects in the development field, which has always been one of our strengths
- Increased contractual certainty through more flexible contractual arrangements
- Improved profit margins through operational efficiency and cost control

SaaS for Real Estate Agents

Continue to promote aggressive sales activities to expand market share

Investment in human resources

- Securing personnel to meet robust demand for system development
 - √ Renewal of recruitment website, expansion of recruitment contacts already implemented
- Enhancement of the **training system**, including retraining of recruited talent, to accelerate development speed

Strengthen securing and development of human resources to support medium- to long-term growth

Expansion of recruitment quota Enhanced skill development Widely recruiting mainly engineers Post-employment employee training, Enhancement of training programs **High class** Conventional recruiting base Leader class Member class

By widening range of recruiting slots, we advance talent acquisition, and by enhancing and expanding employee benefits and educational systems, we create an environment conducive to growth

Appendix

STRATEGY

Technology

By offering various types of SaaS, acquiring high market share

Improve the quality of services

Launch of Paid Plans

Open Innovation

Alliance and collaboration with more than 10,000 fabbit members, one of the largest in Japan

Focusing primarily on the adoption of SaaS technology and business models

Adding New Value

Medium- to Long-term Growth Image and Current Measures

Company

- ✓ Expansion of SES into new areas
- ✓ Diversification of contract types to win future projects and improve stock revenue ratio
- Investment in human resources, including recruiting, training and educating employees and business partners

Development

- √ Respond to existing customer replacement needs + up-sell
- ✓ Sales activities to acquire new projects

SaaS

✓ Continue to prioritize market share expansion

Human Resource
Development and
Enhancement

Strong DX needs

Reaping the benefits of measures during the intensification Period

~FY2022

FY2023

FY2024

FY2025~

Technology × Open Innovation

Systemsoft

This document was created by the Company for the purpose of understanding the current state of Systemsoft Corporation (hereinafter referred to as the "Company"). In addition, the plans and forecasts described in this document are determined and predicted by the Company based on the information at the time of creation. Plans and prospects may change significantly due to changes in the business environment in the future. In that event, we are not obligated to update or amend the contents of this announcement. Based on the above, investors are requested to invest at their own risk.